

**GROWING A HEALTHY FUTURE**

FOOD • FUEL • WATER • LANDSCAPES • PEOPLE







IANR

Overview of Today's Conversation

- Leading UNL's Growth Goals
- IANR 2025 Foci
- Physical Campus Growth
- Leadership Transitions
- 2015 Omtvedt Innovation Awards
- Upcoming Events



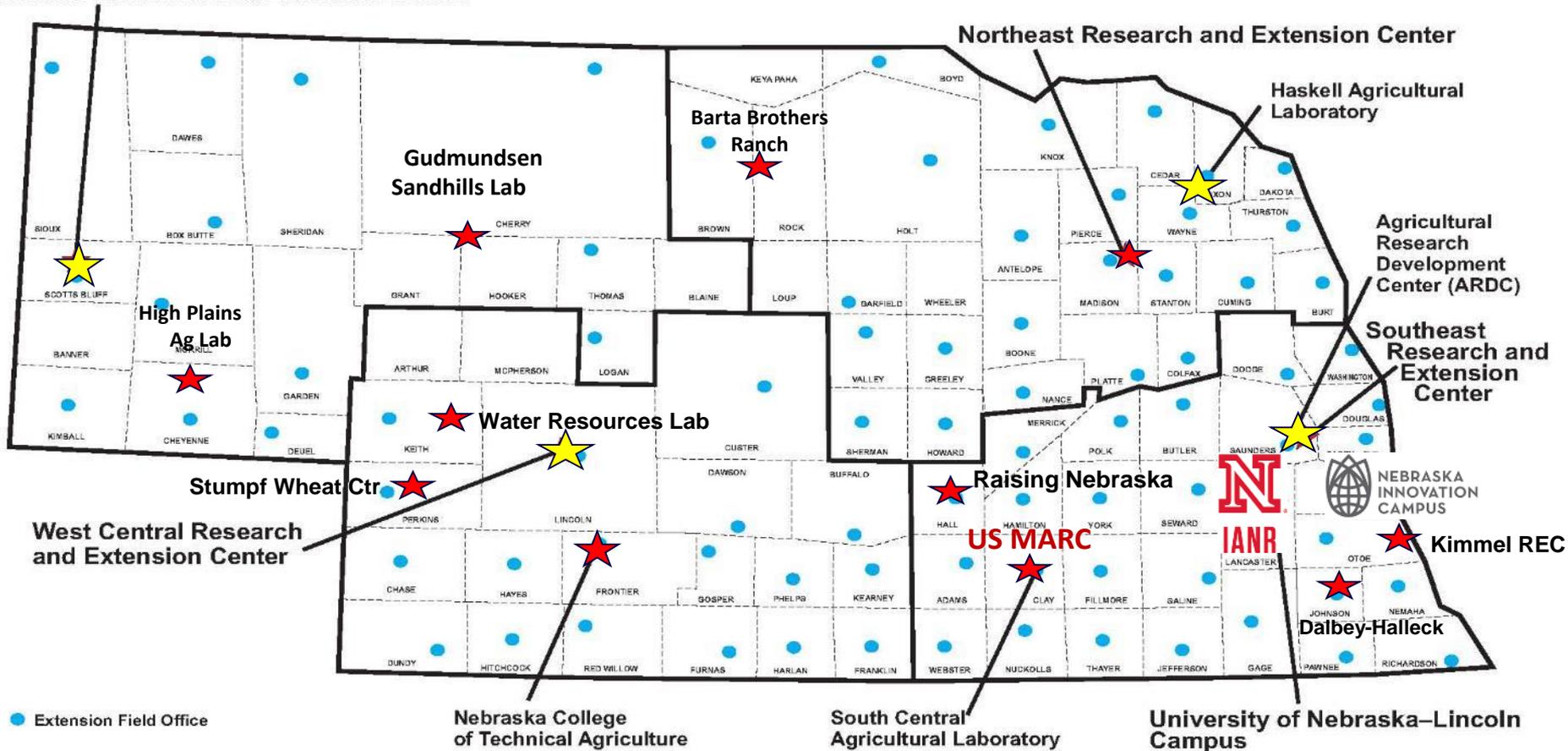


 **GROWING A HEALTHY FUTURE**

FOOD • FUEL • WATER • LANDSCAPES • PEOPLE

To be the leading public university in the world in *sustainably* “feeding the future” . . . through advancing food, energy, natural resources and rural landscape security.

Panhandle Research and Extension Center



Integrated Teaching, Research and Extension

IANR = 38,950 acres



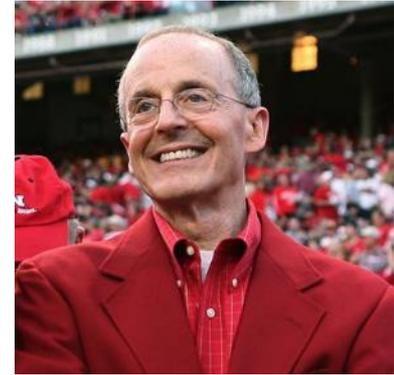
1,962

People Passionate about Making a Difference

- **1,224** IANR employees work on campus
- **738** IANR employees are located in Nebraska communities statewide
- **741** total faculty (40 TTF in recruitment)

Goals

- Increase enrollment to 30,000
- Increase faculty by ~170
- Increase 6-year graduation rate to 70%
- Increase research expenditures to \$300 M
- Increase national/international recognition of faculty
- Successfully launch Phase I of Nebraska Innovation Campus



Leading UNL's Goals

Fall 2015 Enrollment

CASNR Enrollment for 2015 = 2267 (+0.6%)

Up from 2254 in 2014

11th Year of Increase

Total Number of Undergraduates = 2,761 (-0.6%)

**Includes Biochemistry (182) +9%
and Biological Systems Engineering (312) -12%*

Professional Students = 60

Graduate Students = 661

TOTAL = 3,482 (+14% since FY12)

Leading UNL's Goals

2015 Enrollment Growth

Non-Resident Total = 728 (24.5%)

International = 310 (10.6%)

Total UNL + NCTA = 3,994



UNL Total Enrollment Fall Semester

Fall	UNL Total	Under-grad	Prof	Grad
2003	22559	17851	489	4219
2004	21792	17167	193	4162
2005	21675	17037	488	4150
2006	22106	17371	478	4257
2007	22973	18053	502	4418
2008	23573	18526	547	4500
2009	24100	18955	554	4591
2010	24610	19383	607	4620
2011	24593	19345	569	4679
2012	24207	19103	545	4559
2013	24445	19376	515	4554
2014	25006	19979	510	4517
2015	25260	20182	502	4576

IANR Total Enrollment Fall Semester

Fall	CASNR Total	Under-grad	Prof	Grad
2003	1910	1503	0	407
2004	1880	1466	0	414
2005	1990	1553	0	437
2006	2061	1606	0	455
2007	2331	1794	25	512
2008	2569	2015	50	504
2009	2775	2166	50	559
2010	2990	2321	55	614
2011	3056	2402	59	595
2012	3142	2486	58	598
2013	3316	2616	64	636
2014	3482	2777	61	644
2015	3482	2761	60	661

8.5%

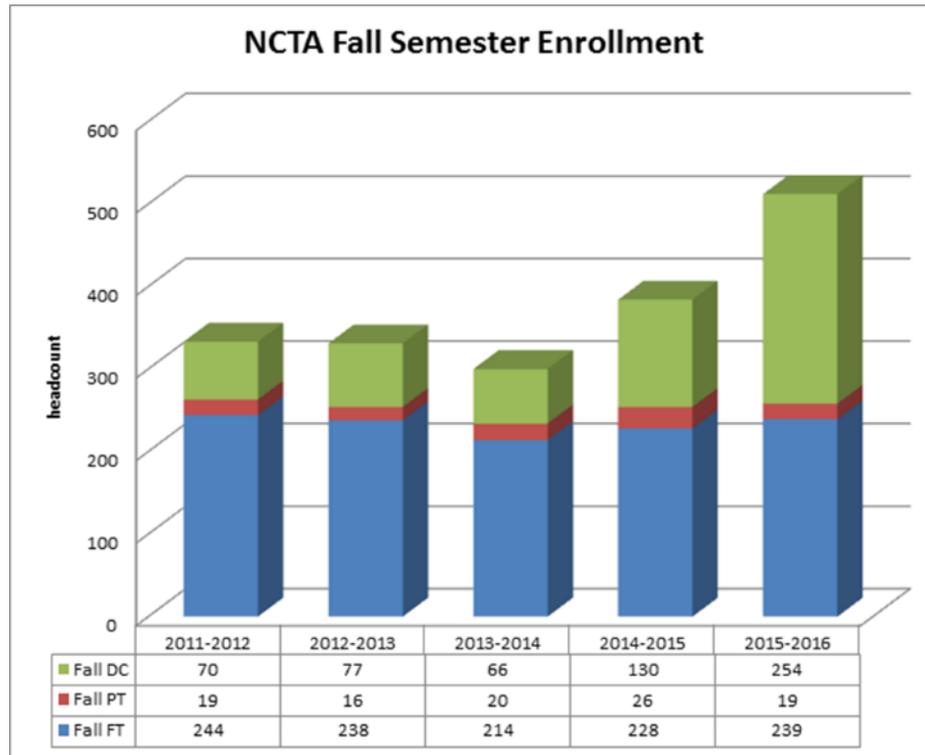
13.8%

UNL Total Undergraduate Enrollment - Fall Semester 2015 (+1.0%)

Degree Program	2015	2020 Goal	% of Goal
Agribusiness	246	241	102
Agricultural Economics	123	115	107
Agricultural Education	93	87	107
Agric & Envir Sci Comm	28	30	93
Agronomy	212	183	116
Animal Science	351	450	78
Applied Science	69	65	106
Biochemistry	81	115	70
Environmental Restoration Science	18	13	139
Environmental Studies	59	99	60
Fisheries and Wildlife	170	265	64
Food Science and Technology	75	85	88
Food Technology for Companion Animals	6	10	60
Forensic Science	123	153	80
Grassland Ecology and Management	4	8	50
Grazing Livestock Systems	11	27	41

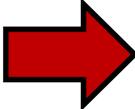
Degree Program	2015	2020 Goal	% of Goal
Horticulture	65	117	56
Hospitality, Restaurant & Tourism Mgmt.	38	115	33
Insect Science	19	23	83
Integrated Science	7	22	32
Mechanized Systems Management	100	91	110
Microbiology	26	50	52
Natural Resources & Environmental Econ.	17	18	94
Plant Biology	17	14	121
PGA Golf Management	101	200	51
Turfgrass & Landscape Management	34	62	55
Veterinary Science	56	87	64
Veterinary Technology	3	3	100
Water Science	16	12	133
Pre-forestry	0	2	0
Pre-Veterinary Medicine	86	65	132
Total	2267	2827	80

NCTA Enrollment



Record enrollment this fall with **512 students**, based on dual credit, part-time and full-time enrollees. The enrollment is a **4.8%** increase in on campus students from 2014, and **33% increase** overall.

Leading UNL's Goals

6-YEAR GRADUATION RATE  **82%**

2008 CASNR Class – ~75%

2008 UNL Class – 67%

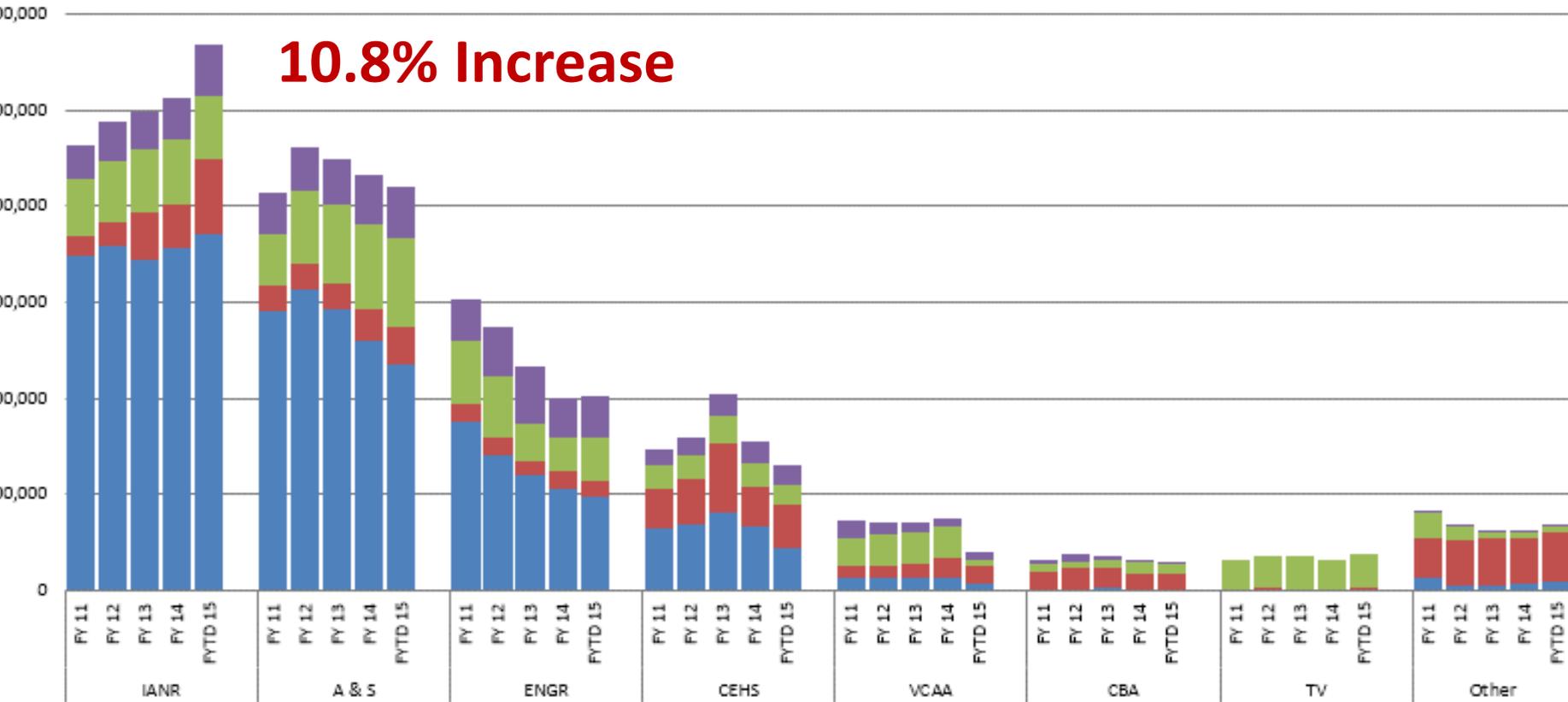
Leading UNL's Goals

RESEARCH EXPENDITURES

Fiscal Year	Total IANR Research Expenditures	Total Sponsored IANR Research Expenditures	Tenured & Tenure Track FTE	Total IANR Research Expenditures per Headcount FTE	Sponsored Research Expenditures per FTE
2014	123,279,217	46,358,960	279.20	441,544	166,042
2013	116,788,119	40,741,153	275.01	424,669	148,144
2012	107,844,403	39,364,810	265.71	405,873	148,150

Leading UNL's Goals -- RESEARCH

UNL
Annual Expenditures of
Sponsored and Non-Sponsored Activities





Since January 1, 2012:

Total of 100 Tenure Track Faculty Hires Completed

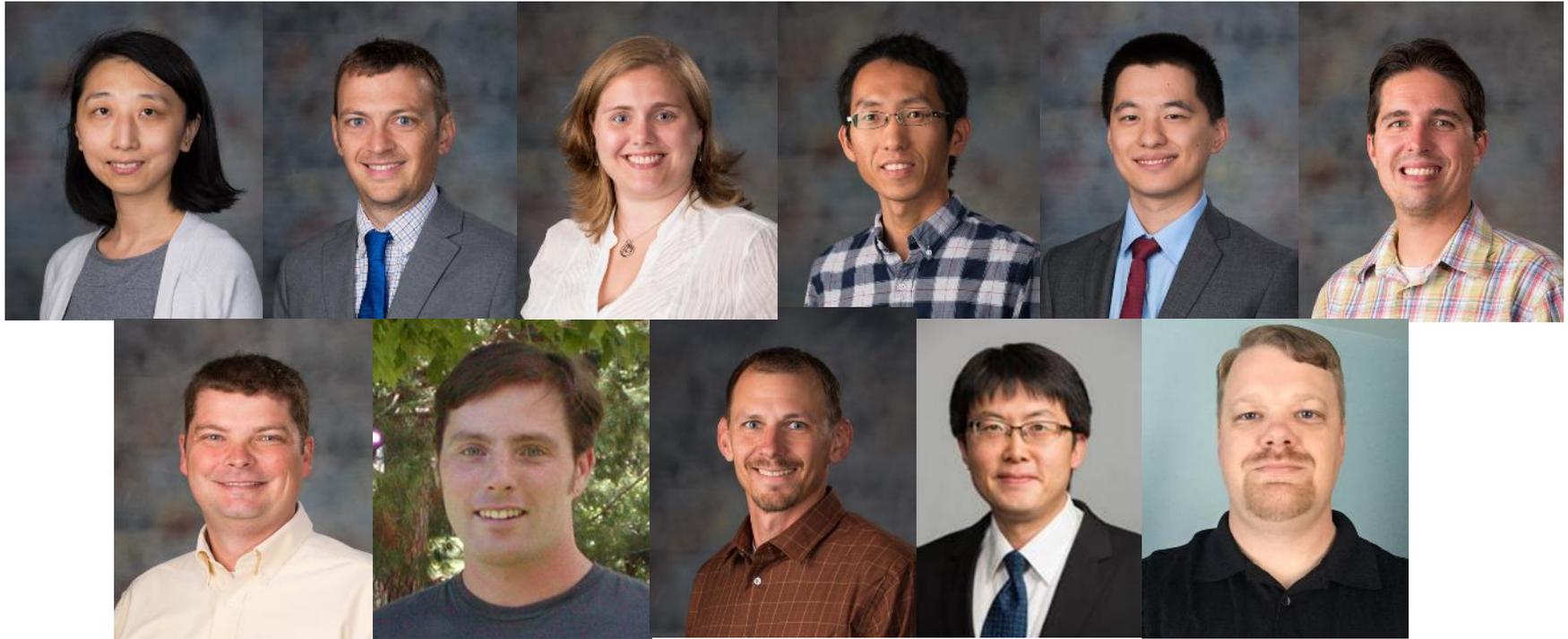
GRAND TOTAL by 2016 = 140 positions
(of which **72** are newly created positions)

Total number of IANR faculty (335) will have
increased by 27%
when hiring is complete in 2016
(42% in 4 years)

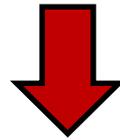
New Faces – Hired Since January 1



New Faces – Hired Since January 1



Leading UNL's Goals



380,000 sq. feet

+80K sq. feet

Innovation Campus

Phase 1 Building – 380,000 sq. feet



\$176M

Nebraska State Fair



Record Attendance!

2015 brought in 352,176 guests
(up 11% from 2014)

The new record is nearly 20,000 more than the previous attendance record, which was in 2012.

Innovation Campus

Phase 1 Building – 380,000 sq. feet





NEBRASKA
INNOVATION
CAMPUS





NEBRASKA ALLIANCE FOR ADVANCED FOOD SANITATION 



Opportunities

MORE EFFECTIVE AND EFFICIENT SANITATION APPROACHES:
Create more environmentally friendly methods, reduce time and cost, improve food safety and food security.

COOPERATIVE TECHNOLOGY DEVELOPMENT:
Extend internal resources of members, explore new technologies and get first look at new discoveries.

EDUCATION:
Dissemination of science critical to industry partners and regulators.

CONSULTING:
Problem solving and evaluation of emerging technologies.

INNOVATION AND ADVANCEMENT IN PRODUCTION SANITATION

A unique opportunity exists for the creation of the Nebraska Alliance for Advanced Food Sanitation. The University of Nebraska- Lincoln and industry partners in the alliance will conceptualize, create, and disseminate improved sanitation approaches and practices. More efficient and effective sanitation will result in a reduction in the quantities of chemicals used in sanitation, savings in time and operational costs resulting in more affordable foods at the consumer level, and consistently safer food products.

The timing for this initiative is opportune to support the mandates for validated preventive controls for food safety hazards that will be promulgated by the U.S. Food and Drug Administration's Food Safety Modernization Act (2011). Alliance activities are envisioned to focus on all manner of food safety concerns including microbial pathogens, allergens, and toxic chemicals; food quality and shelf life; cost and risk benefit assessments; water conservation and reusability; and genetically engineered foods.

General Information:

Ann Willet Pharm D., MBA, Director of Strategic Alliances 402 472 5535 awillet2@unl.edu

Department of Food Science and Technology:

Steve Taylor Ph.D. University of Nebraska-Lincoln 402 472 2833 staylor2@unl.edu

Joe Baumert Ph.D. University of Nebraska-Lincoln 402 472 3070 jbaumert2@unl.edu

The University of Nebraska-Lincoln is an equal opportunity educator and employer.



NIC Partners

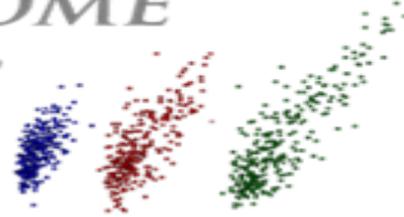



 The logo for QuantifiedAG, featuring the word "QUANTIFIED" in white and "AG" in green, set against a black rectangular background.

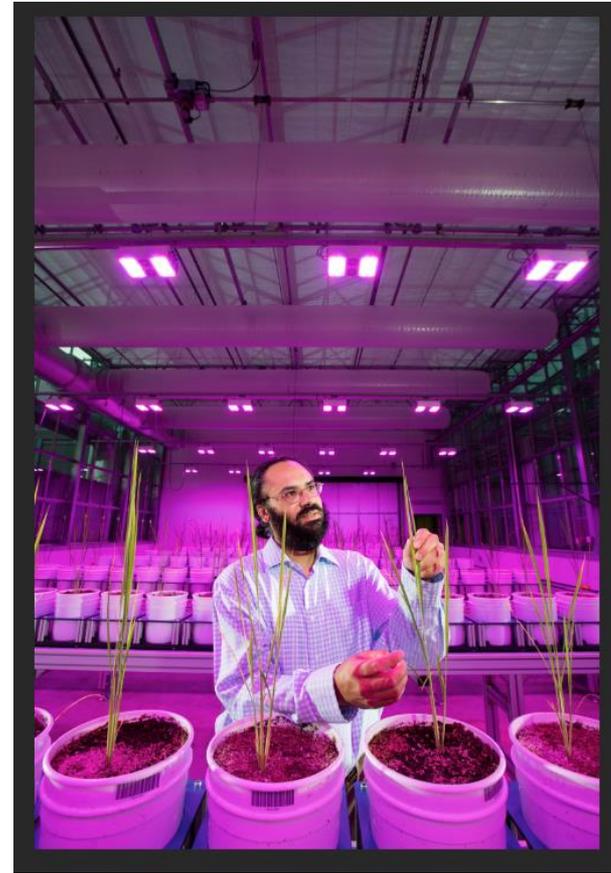
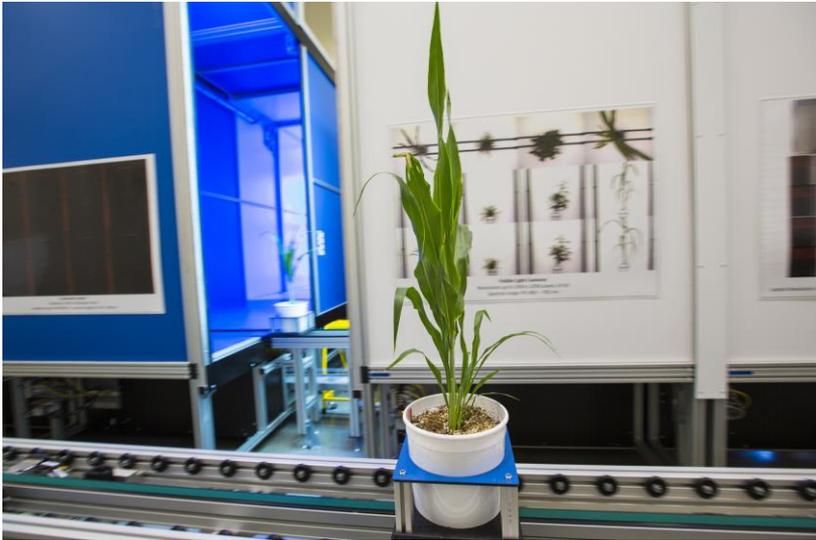
- Specializes in improving animal health, focusing on radio frequency ear tag technology and data collection platforms for the BEEF and PORK industries.
- 2014 graduate of the NMotion Accelerator, a 13-week, mentor-driven startup accelerator.



METAGENOME ANALYTICS



- A start-up bioinformatics company led by Andy Benson, W.W. Marshall Distinguished Professor
- MGA partners:
 - Khalid Sayood, professor of electrical and computer engineering
 - Rohita Sinha, postdoctoral researcher
 - Ufuk Nalbantoglu, Erciyes Univ in Turkey
 - UNL graduate The “Ty” Nguyen of Professional Computer Solutions



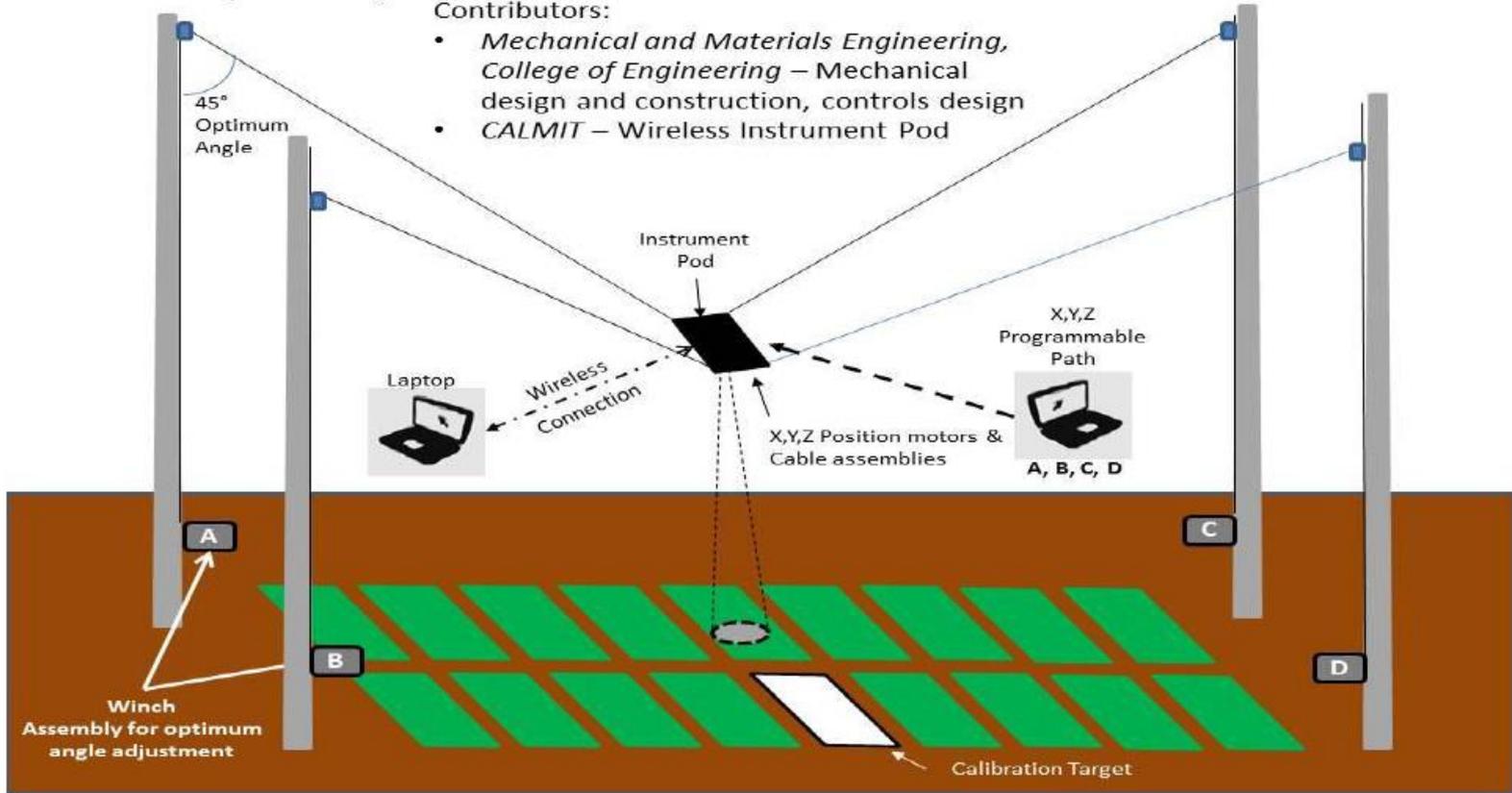
PHENO-Summit
October 2015



Platform Suspension System

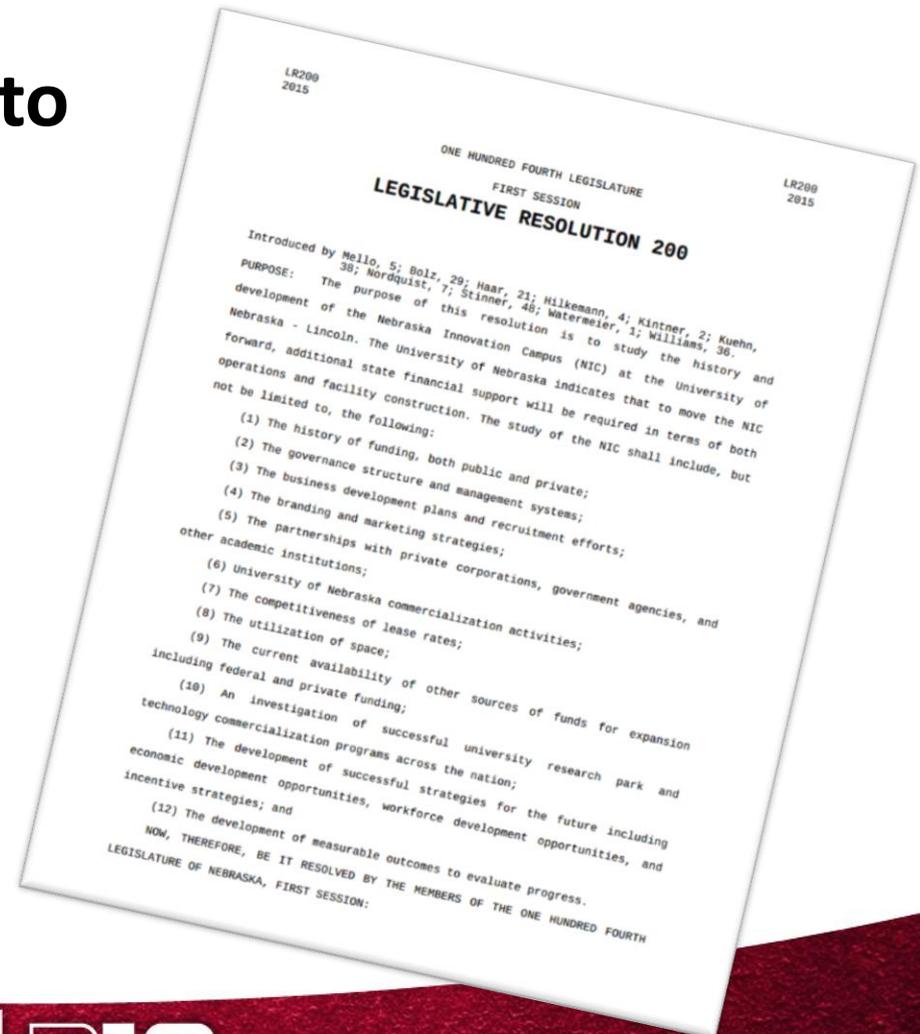
Contributors:

- *Mechanical and Materials Engineering, College of Engineering* – Mechanical design and construction, controls design
- *CALMIT* – Wireless Instrument Pod



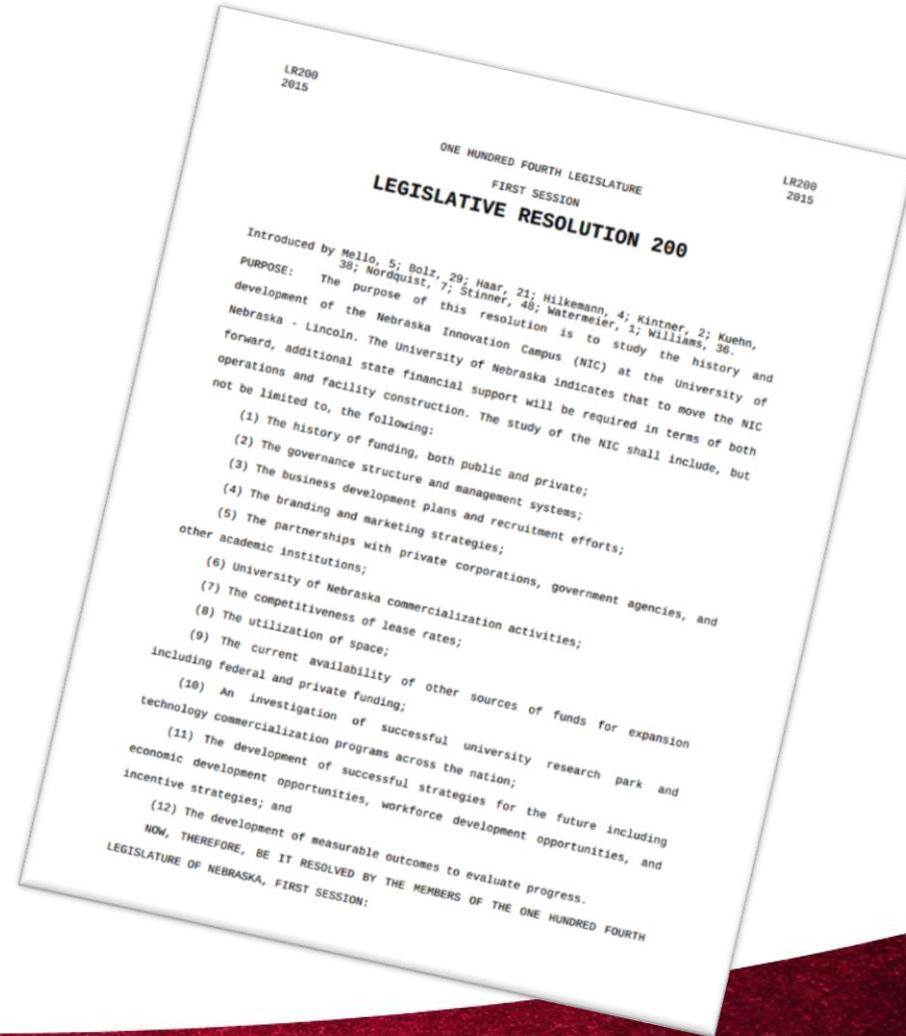
NIC Interim Study

- LR200 - Interim study to examine the history and development of the Nebraska Innovation Campus at the University of Nebraska-Lincoln
- Public Hearing: **November 4th**



NIC Interim Study -- Funding

University	44.1M
State	37.7M
Private Sector	94.1M
Philanthropy	10.1M
GRAND TOTAL	\$176M



Innovation Campus

October 9, 2015

NIC Grand Opening

(open to the public)



4-5:30 p.m. Tours of NIC

5-7 p.m. Football Friday events

Hosted by UNL Alumni Association



CAMPAIGN for
NEBRASKA
UNIVERSITY of NEBRASKA FOUNDATION

IANR

\$140M!!!



>\$50M by 2020





“25 by 2025”

Endowed Chair Campaign

Nebraska Wheat Growers Presidential Chair (2011)

Nebraska Soybean Board Presidential Chair (2013)

Nebraska Corn Board Presidential Chair (2014)

Allen Food for Health Presidential Chair (2014)

Engler Agribusiness Entrepreneurship Chair (2011)

Robert B. Daugherty Water for Food Chair (2012)

Ron Hanson Nebraska Ag Bankers Chair (2014)

Heuermann Agronomy Chair (2011)

Ralph and Alice Raikes Chair (1999)

William F. Allington Distinguished Plant Pathology Chair (1995)

George Dempster Smith Chair (2009)

*William F. Splinter Chair**

Yeutter International Trade & Finance Presidential Chair (2015)

+

43 Endowed Professorships Holders

Gift will establish global trade institute at UNL

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Clayton Yeutter (right) makes a point during a press conference in 2013 with former ag secretaries John Block (left) and Mike Johanns. Yeutter has pledged a lead gift aimed at creating an international trade and finance institute at UNL.

[Buy Now](#)

March 16, 2015 7:00 pm - By CHRIS DUNKER | LINCOLN JOURNAL STAR



IANR to 2025 Planks

Continued attention to our people

- Providing regular opportunities for informal faculty interactions
- Comprehensive program for recognizing faculty and staff accomplishments
- Making annual supervisor-employee performance reviews more productive

IANR to 2025 Planks

Continued attention to our policies and business practices

- Simplifying and assisting with contract development
- Automating time entry
- Ongoing review and revision of IANR policies

IANR to 2025 Planks

Graduate Student Enrollment

Program	Grad	Prof	Cert
Agricultural and Biological Systems Engineering	26		
Agricultural Economics	26		
Agricultural Education/Leadership	8		
Agronomy (MS)	70		
Agronomy and Horticulture (PhD)	70		
Animal Science	69		
Applied Science	47		
Biochemistry	29		
Biological Engineering	10		
Entomology	80		
Food Safety and Defense			5

Program	Grad	Prof	Cert
Food Science and Technology	69		
Grassland Management			4
Horticulture (MS)	4		
Integrative Biomedical Science	15		
Mechanized Systems Management	3		
Natural Resource Sciences	81		
Statistics	43		
Veterinary Science	2		
Doctor of Plant Health		8	
Professional Program in Veterinary Medicine		52	
TOTAL	652	60	9

661 → **865**

IANR to 2025 Planks

Graduate Student Enrollment

Greatest Opportunities for Recruitment and Growth

Continue to recruit to unique programmatic strengths

- Established
- Emerging
 - Translational Plant Sciences/Phenomics
 - Food for Health
 - Sustainable Agricultural, Natural and Community Systems

IANR to 2025 Planks

Graduate Student Enrollment

Greatest Opportunities for Recruitment and Growth

Create Unique Opportunities with Private-Sector Partners

- Offer component of program as visiting collaborator
- Leverage Partnerships at Nebraska Innovation Campus
 - Provide participation in collaborative projects with companies
 - Provide opportunities for professional development training
 - Research Leaders
 - Project Management
 - High Performance Teams
 - Research Entrepreneurship

IANR to 2025 Planks

Graduate Student Enrollment

Greatest Opportunities for Recruitment and Growth

Develop and Capture International Opportunities

- Established and Emerging
 - Brazil
 - India
 - Turkey
 - China
 - Africa
 - Indonesia

Embrace and Leverage New Graduate Training Models

- Life Sciences – Complex Biosystems

IANR to 2025 Planks

Global Engagement

- Our **faculty and staff** must be supported and empowered to engage with counterparts around the world to address the great challenges of the 21st Century.
- Our **students** must be prepared to live, work, and serve in our interconnected world.
- **Nebraskans** must be provided the opportunity to connect to the global experience that we can help them access.



Where We Have Been

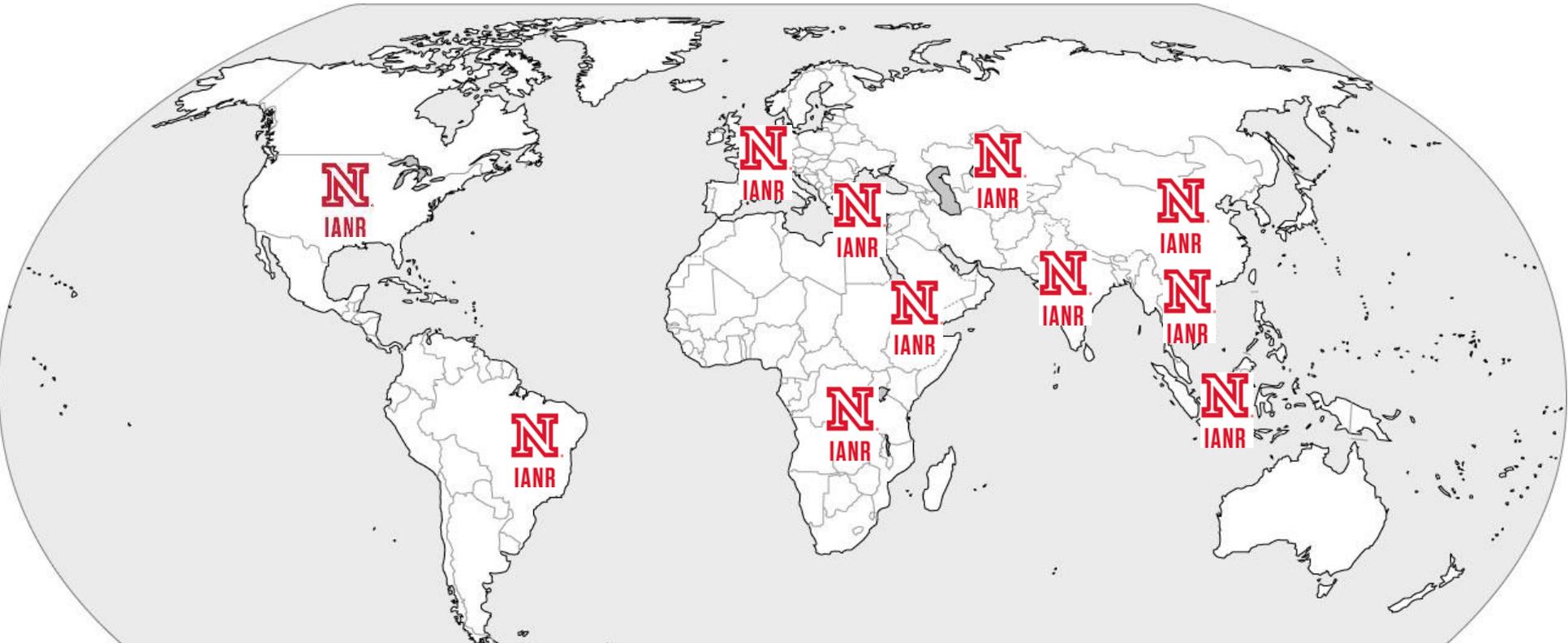
A History of Being Globally Engaged

- 1950-60's: *Ataturk University in Erzurum, Turkey*
- 1960's: *Colombian Agricultural Institute in Bogota, Colombia*



Chancellor Hardin at Ataturk University, 1950.

Where We Are



CHINA (Northwest A&F, China Ag, IWHR), **BRAZIL** (ESALQ, CAPES, BSMP, UFRGS), **INDIA** (IARI, MSSRF, JAIN, NIFTEM), **TURKEY** (Ataturk University), **NETHERLANDS** (UNESCO-IHE), **ETHIOPIA**, **MIDDLE EAST** (USAID/MENA, NASA Drought), **TANZANIA** (CIRCLES), **VIETNAM** (LMPPI-Harvard Kennedy School). **INDONESIA** (Bogor, USBI),

Where We Are Going

Externally

- New 3+1 Program in Food Science with Northwest Ag & Forestry University, China
- Expanding Existing Partnerships, including Brazil



Internally

- A culture of Comprehensive Internationalization
- Global Engagement Advisory Council
- Regional Interest Groups
- Expanded Global Engagement Seed Funding
- Larger Global Engagement Staff
- Internationalizing Extension



Exciting Opportunities



IANR Global Engagement Staff



Josh Davis

ASSISTANT VICE CHANCELLOR



Liana Calegare

COORDINATOR



Miranda Ducey

ADMINISTRATIVE ASSOCIATE

<http://ianr.unl.edu/global-engagement>



IANR to 2025 Planks

Science Literacy

- Engagement with unit administrators and faculty
- Unit-level Science Literacy plans
- Accountability and reporting through Activity Insight (available 2016)

SCIENCE
LITERACY 

IANR to 2025 Planks

DISTANCE EDUCATION

“True Distance”

“Enhancing Graduation in 4”



Eastern Nebraska REC

Recommendations from the

2014 IANR Resource Optimization Task Force

- Focus on unique landscape and issues of eastern Nebraska
- Consider a new model for ARDC that most effectively integrates Research, Extension and Teaching towards the IANR mission
 - Bring NEREC, SEREC and SCAL into this model

Eastern Nebraska REC

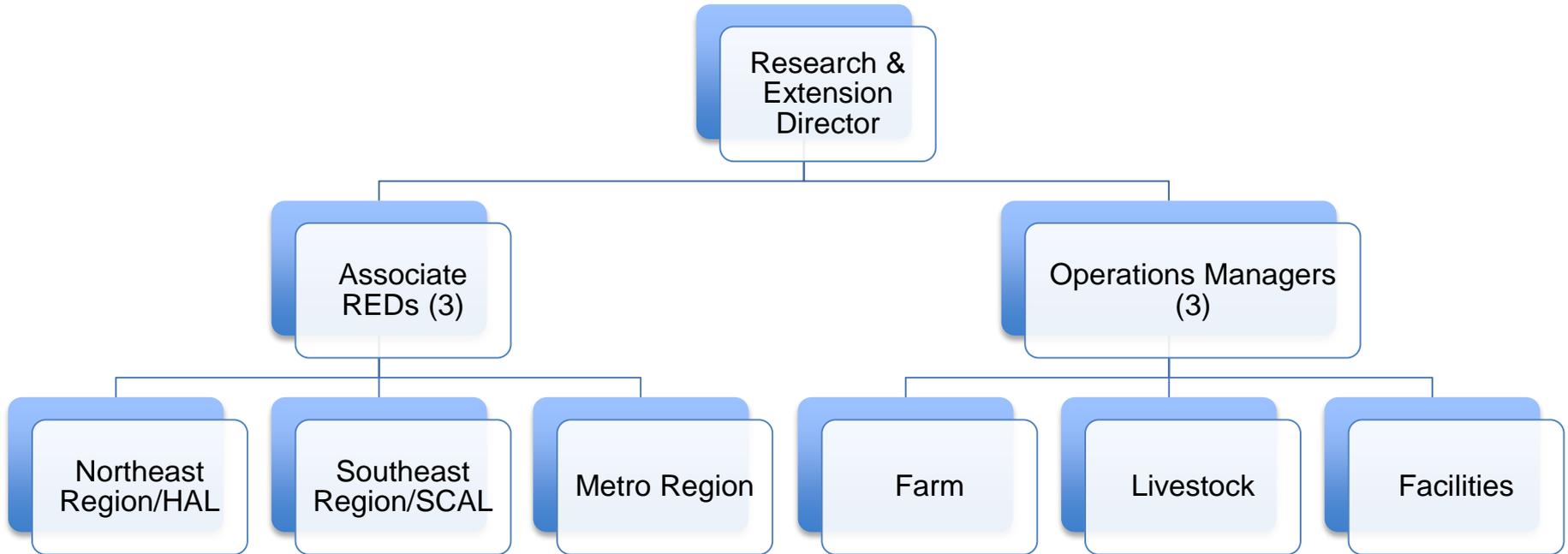
Leverage strengths in existing programs. . .

- Accelerate the creation and delivery of scientific knowledge of agriculture and natural resource systems in eastern Nebraska
- Apply a full range of research, teaching and extension activities to address critical and emerging issues for Nebraska
- Address multidisciplinary, integrated projects to scale
- Achieve broader faculty engagement, within and beyond IANR
- Realize marketing opportunities for operations and accomplishments
- Build on our strong history of research (and extension) accomplishment

Strategic Issues (possible)

- Integrated crop and livestock production systems focused on productivity, profitability, diversification and sustainability
- Mitigating uncontrolled exogenous events (weather, markets, disasters, environmental challenges)
- Themes important to people/communities
- Sustainable crop and livestock systems (training, education and applications)

Organizational Chart



Transitional Leadership

Don Adams will serve as transitional Research & Extension Director (Nov 15-Jun 17)



First Steps -

- Finalize Administrative and Management Roles and Search Plans
- Draw on Internal and External Stakeholder input in developing full working model and transition plan



Search for new WCREC RED to begin immediately

Kelly Bruns, Interim RED

Nebraska Extension - Issues

- Nebraskans care about issues
 - They want us to be relevant and proactive
 - They can help us identify important issues
- Encourages interdisciplinary work
- Diversifies membership
 - Scientists, external partners, etc
- Strengthens engagement → synergy



Issue Teams

- Stakeholder Survey (1,987 responses)
- August – Faculty Survey
- August 22 – 19 issues announced
- Issue Discovery Webinars
 - Describe the issue, outcomes, products
- Issue Teams launch March 2016





High Plains Ag Lab Charles R. Fenster Building



Henry J. Stumpf International Wheat Center



Veterinary Diagnostic Center



**Opening
in 2017**



UNIVERSITY OF NEBRASKA-LINCOLN



New East Campus Recreation and Wellness Center



East Campus Recreation and Wellness Center





***Thinking Big:* East Campus Learning Commons**

New Residence Hall for East Campus!



**Anchors the north side of
East Campus Student Commons**



CY Thompson Library

Est. 1966

Provides library collections and services for:

- Institute of Agriculture and Natural Resources
- College of Dentistry
- Department of Special Education & Communication Disorders

UNIVERSITY OF NEBRASKA - LINCOLN





Student Learning Commons

Creating a Community Life Hub

The **East Campus Student Commons** will pull together many student resources into one central location.

- East Campus Visitors Center
- Engler Agribusiness Entrepreneurship Program
- NU Rural Futures Institute
- Career Services & Education Abroad
- Student Testing Center
- 60K Volume Power Library
- New Module to Library Repository on East Campus



Fixed Functions & Flexible Areas

Engler Agribusiness Entrepreneurship Program



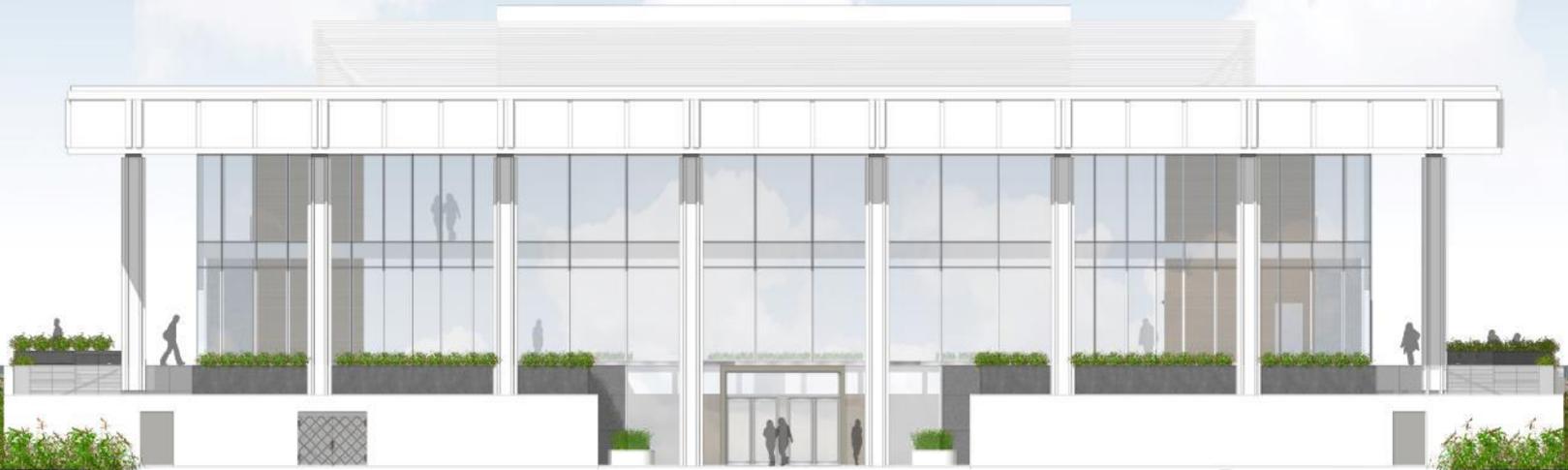
NU RURAL FUTURES INSTITUTE



“The Hub” will be created by destination anchors attracting students through the co-location of services and amenities. A café, multipurpose rooms, seminar rooms, and technology support will create the draw and introduce the available learning resources.



Building Section



East Elevation



24 X 7 Activity



IANR

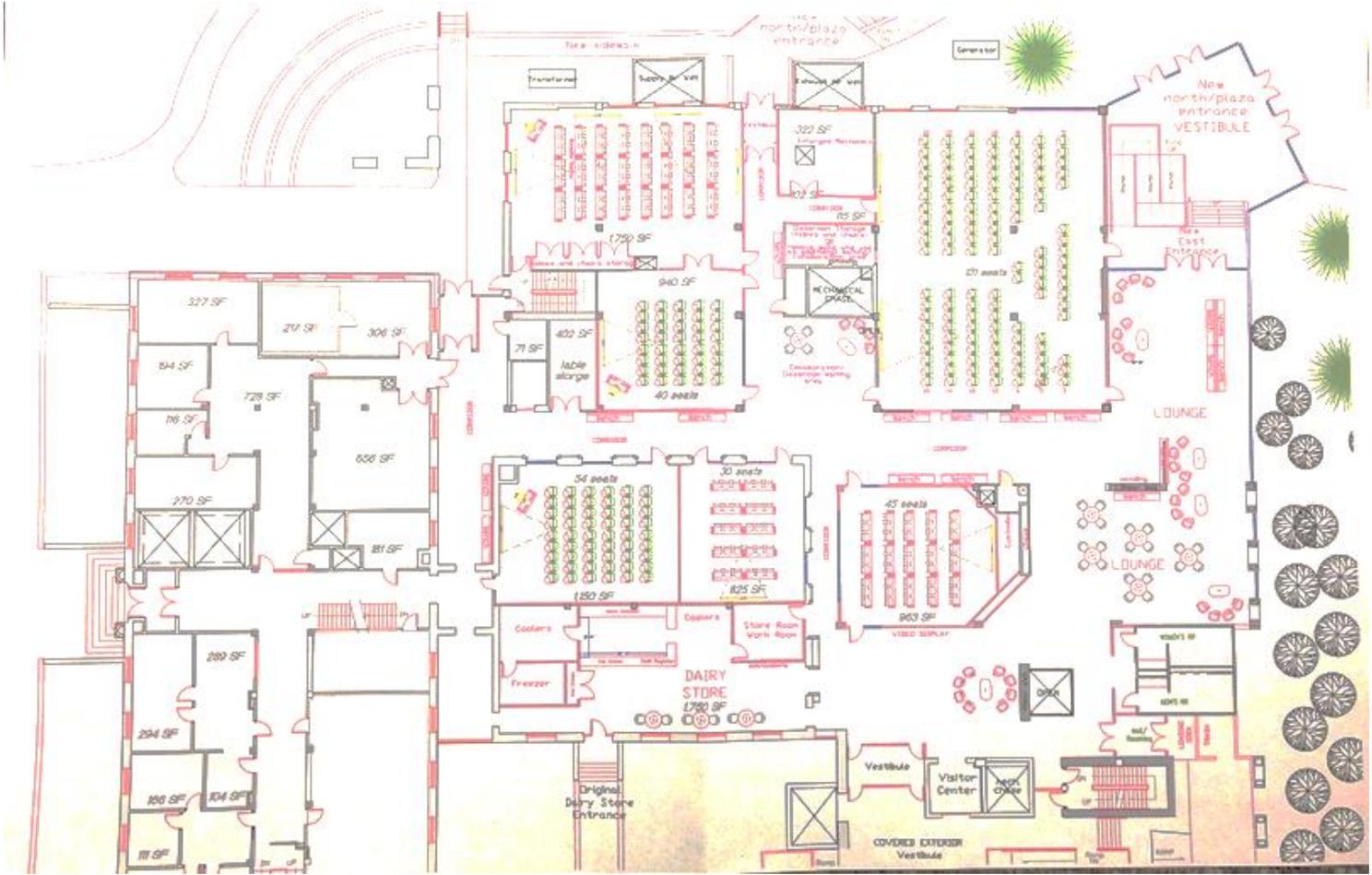




Dairy Store & Visitors Center

Classroom Nexus

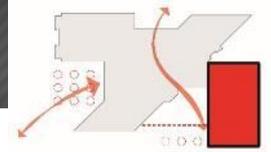


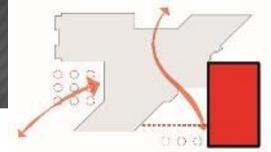


Extending the Landscape

Legacy Plaza







UNIVERSITY OF NEBRASKA – LINCOLN

Project	Completion Date	Cost	State Funding	Private Funding
Biofibers Research Lab	Fall 2013	\$376K	\$376K	
Havelock Farm Popcorn Building	Fall 2014	\$450K		\$450K
Entomology Bldg (WCREC)	Winter 2014	\$337K	\$337K	
Snyder Addition (WCREC)	March 2014	\$412K	\$412K	
Elliott Bldg Upgrade (PHREC)	Fall 2014	\$3.9M	\$3.9M	
Animal Handling Facility (PHREC)	Fall 2013	\$320K		\$320K
High Plains Ag Lab (Sidney)	June 2014	\$510K	\$10K	\$500K
Commodity Trading Room	Fall 2014	\$763K		\$763K
Stumpf International Wheat Center	December 2014	\$1.02M	\$20K	\$1M
East Campus Rec	Summer 2015	\$14.9M	\$14.9M	
Raising Nebraska – State Fair	Summer 2015	\$5M		\$5M
Quilt House Expansion	Summer 2015	\$7M		\$7M
Veterinary Diagnostic Center	Fall 2017	\$45M	\$41M	\$4.2M
Nebraska Innovation Campus	2015/Ongoing	\$176M	\$81	\$10
East Campus Residence Hall	Fall 2017	\$37.5M	\$37.5M	
East Campus Learning Commons	Spring 2018	\$43M	\$30M	\$13M
Nebraska East Union	Spring 2018	\$15M	\$15M	



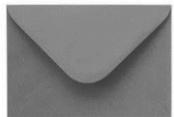
5% Overhead Assessment

- \$1.27M in pool
- \$3.19M in requests
- Funding projects in 14 units
- Funding 36 projects ranging from \$800 to \$90K



Engagement, Empowerment and Innovation

- Focused effort is called INSPIRE
- Core Principles:
 - Align to our Mission
 - Foster a Spirit of Collaboration
 - Promote a Strengths-Based Environment



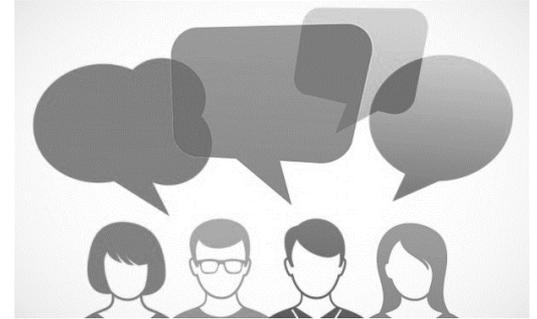
IANRHR@unl.edu



IANRHR.unl.edu

N 2015 Staff Survey Results

IANR



Top Areas for Improvement:

- Increased level of recognition
- Utilize & enhance skills and capabilities
- Talk about career goals and development
- Orientation to perform job
- Compensation and pathway for promotion



Performance Management

IANR

- Focus on frequent & meaningful conversations
- Currently piloting our new approach
- All IANR will use beginning 2016
- Includes technology solution to document discussions & development plans



Team Building & Manager Development

- Dedicated staff to help make your team more effective
- Team Building Workshops
- Manager Toolkit and Resources
- Customized to your needs
- Contact iarnhr@unl.edu to schedule



Servant Leaders

Leadership Transitions



**Daugherty Water for Food,
Founding Executive Director**

**Chancellor,
University of Nebraska - Lincoln**



**Senior Vice Chancellor for Academic Affairs,
University of Nebraska - Lincoln**



Institute of Agriculture and Natural Resources

ASSOCIATE VICE CHANCELLOR

Ron Yoder



ASSISTANT VICE CHANCELLOR FOR BUSINESS AND FINANCE

Jeff Bassford



ASSISTANT VICE CHANCELLOR FOR GLOBAL ENGAGEMENT

Josh Davis



ASSISTANT TO THE VICE CHANCELLOR FOR EXTERNAL RELATIONS

Jill Brown



DEAN AGRICULTURAL RESEARCH DIVISION



Archie Clutter



DEAN COLLEGE OF AGRICULTURAL SCIENCES AND NATURAL RESOURCES



Steven Waller



DEAN NEBRASKA EXTENSION



Chuck Hibberd



DEAN COLLEGE OF EDUCATION AND HUMAN SCIENCES



Marjorie Kostelnik



DEAN NEBRASKA COLLEGE OF TECHNICAL AGRICULTURE



Ron Rosati



New Members of the IANR Media Team

Anne Holz



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Jason Cooper



**Communications &
Media Coordinator**
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Haley Steinkuhler



Media Specialist
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Sharing News in IANR News Now

- Send content for consideration to ianrnews@unl.edu
- Content should be sent at least one week in advance (newsletter is sent each Thursday)
- Provide copy and photos (if available)



Omtvedt Innovation Award Teaching



John Rupnow

Omtvedt Innovation Award Research



Janos Zempleni

Omtvedt Innovation Award Extension



Farm Bill Education Team

Jessica Groskoph, Jim Jansen, Tim Lemmons, Brad Lubben,
Robert Tigner, Monte Vandever, Allan Vyhnalek

Omtvedt Innovation Award Team Award



Precision Ag Data Management

Joe Luck, Nathan Mueller, Laura Thompson

Upcoming Events



HOPE *Inspires
Vision*

October 21-23, 2015

Register Now

October 21-23, 2015
Nebraska Innovation Campus
2021 Transformation Drive
Lincoln, NE

October 21-22, 2015
Nebraska College of Technical Agriculture
404 East 7th Street
Curtis, NE

Register today - <http://rfc.nebraska.edu/>



Finding Hope: Pioneering Your Own 40 Chances

Howard G. Buffett

Chairman & CEO

The Howard G. Buffett Foundation



Howard W. Buffett

Lecturer, University of Nebraska – Lincoln



October 21st -- 5:15 pm

Nebraska Innovation Campus Conference Center



Heuermann Lectures

“A Dialogue on Global Trade in Agriculture”

Clayton K. Yeutter

Former U.S. Secretary of Agriculture
Former US Trade Ambassador



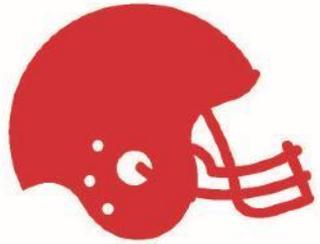
Darci Vetter

U.S. Department of Agriculture
Chief Agricultural Negotiator

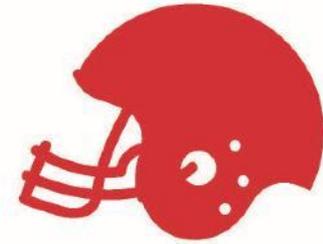


January 12th – 7 pm

Nebraska Innovation Campus Conference Center



IANR Tailgate Parties



- Sept 26, Southern Miss, CASNR Alumni
- Oct 10, Wisconsin
- Nov 7, Michigan State

Free food, parking, shuttle to the game!

Held four hours prior to kick-off

Nebraska East Union

IANR.unl.edu/tailgates



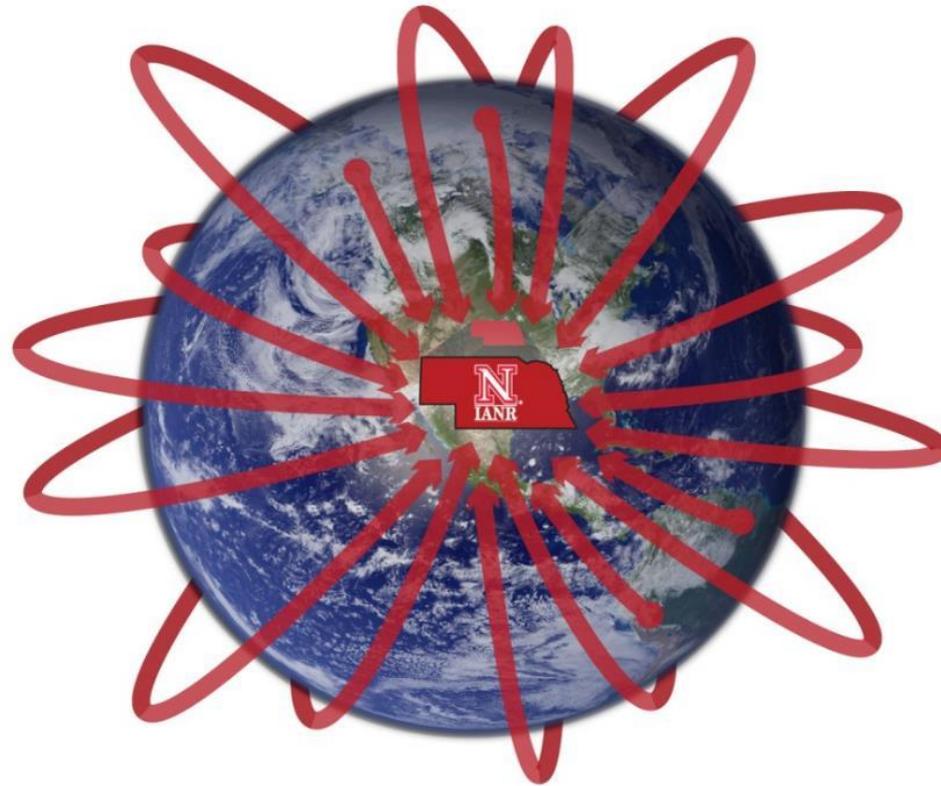
New East Campus Recreation & Wellness Center tours....

immediately following All Hands Meeting









 **GROWING A HEALTHY FUTURE**

FOOD • FUEL • WATER • LANDSCAPES • PEOPLE

